



ITALIAN ARMY EDUCATION AND TRAINING COMMAND
AND SCHOOL OF APPLIED MILITARY STUDIES



ESERCITO



Stabilization and Reconstruction (S&R): long term objectives for peace operations

BIPSOT, 2 November 2022



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POST CONFLICT OPERATIONS STUDY CENTRE





PCOSC MISSION

To develop educational programs and to contribute to the development of doctrine, in order to enhance the ability of military and civilian personnel, national and from other countries, to effectively plan and conduct “Stabilization Activities”



PEACEKEEPING OPERATIONS



MINUSMA

UN MULTIDIMENSIONAL INTEGRATED
STABILIZATION MISSION

MINUSCA

UN MULTIDIMENSIONAL INTEGRATED
MISSION IN THE
REPUBLIC

- Consent of the parties?
- Impartiality?
- Non-use of force except in self-defence and defence of the mandate?

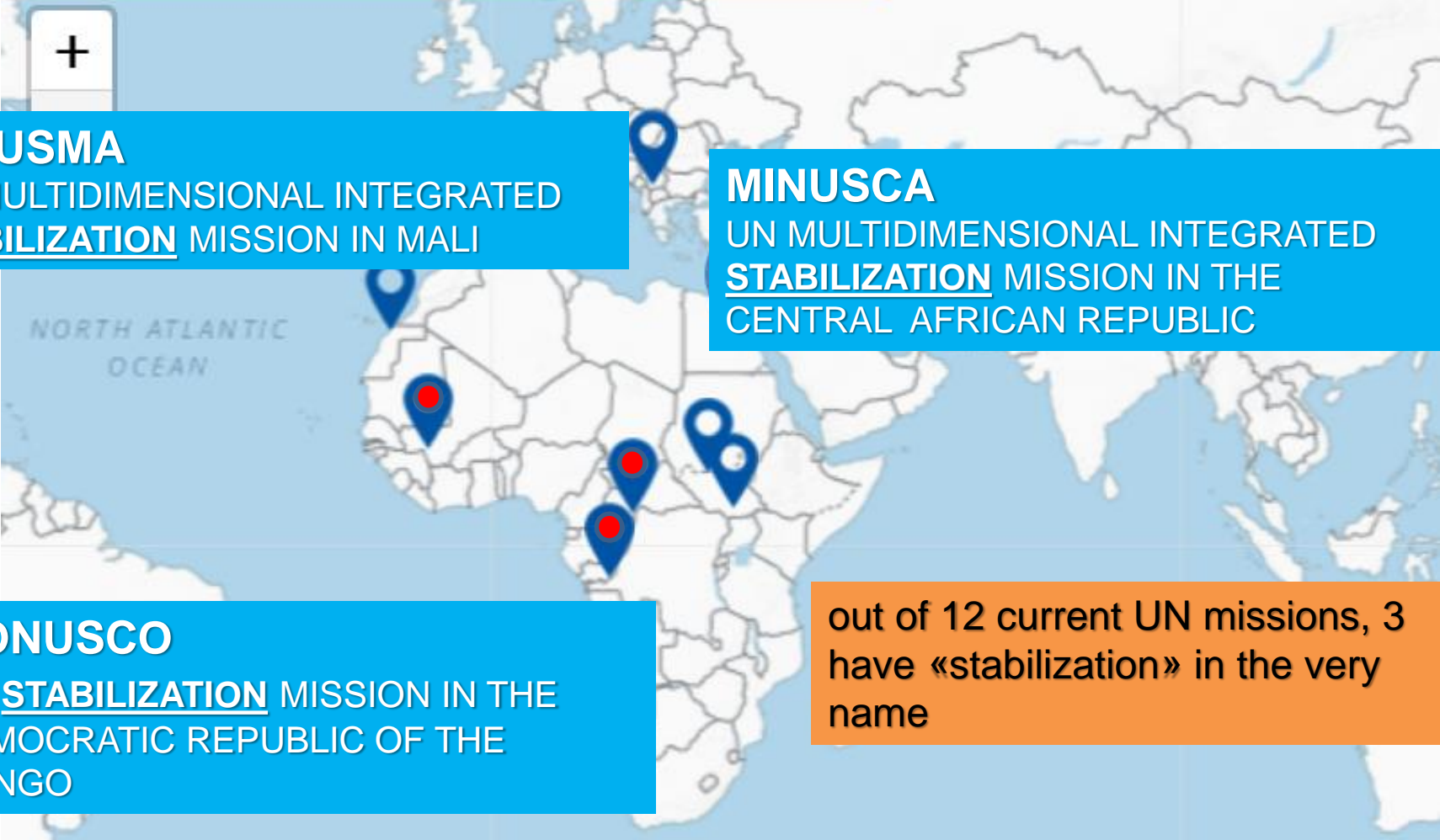
MONUSCO

UN STABILIZATION MISSION IN THE
DEMOCRATIC REPUBLIC OF THE
CONGO

out of 12 current UN missions, 3
have «stabilization» in the very
name



PEACEKEEPING OPERATIONS



MINUSMA
UN MULTIDIMENSIONAL INTEGRATED STABILIZATION MISSION IN MALI

MINUSCA
UN MULTIDIMENSIONAL INTEGRATED STABILIZATION MISSION IN THE CENTRAL AFRICAN REPUBLIC

MONUSCO
UN STABILIZATION MISSION IN THE DEMOCRATIC REPUBLIC OF THE CONGO

out of 12 current UN missions, 3 have «stabilization» in the very name



POST CONFLICT SCENARIO



RECONSTRUCTION

STABILIZATION



AN ANALOGY...

EMERGENCY SURGERY

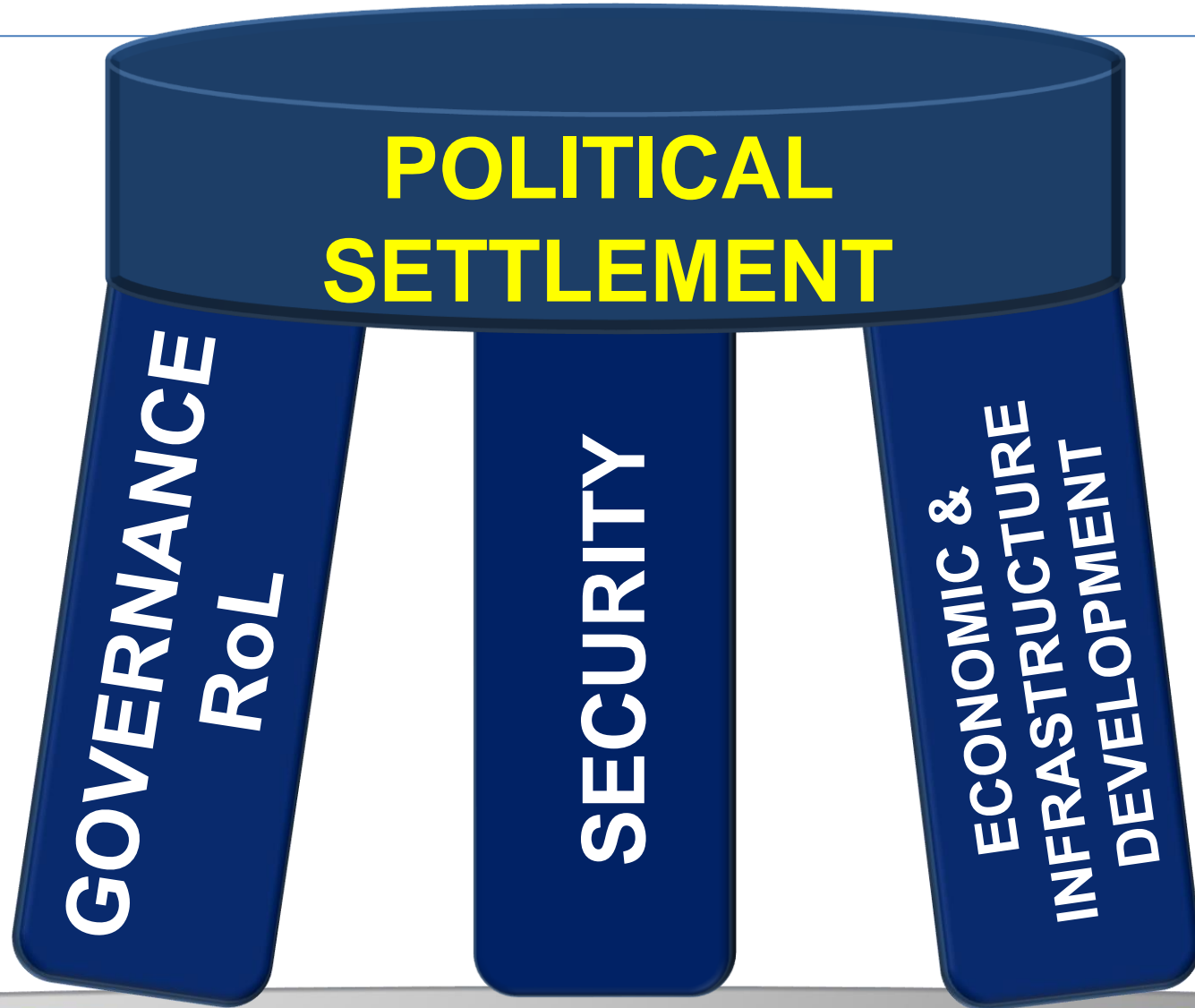


REHABILITATION





THE BUILDING BLOCKS OF A STABLE STATE



SOCIETAL RELANTIONSHIPS



THE SPYRAL OF INSTABILITY

Economic Collapse

- Destruction of infrastructure.
- Rise of black market and inability to collect sufficient Government revenue.
- Unemployment, aid dependence.
- Potential for humanitarian crises.



Societal Disintegration and National Fragmentation

Grievance increasingly finding expression in resurgent sectarianism. Rise of malign irregular actors.



State Fragility State

- Government ineptitude or corruption.
- Breakdown of social contract, legitimacy and mandate.
- Loss of Government monopoly on legitimate use of violence.





FRAGILITY IN THE WORLD



COHESION INDICATORS



C1: Security Apparatus
C2: Factionalized Elites
C3: Group Grievance

ECONOMIC INDICATORS



E1: Economic Decline
E2: Uneven Economic Development
E3: Human Flight and Brain Drain

POLITICAL INDICATORS

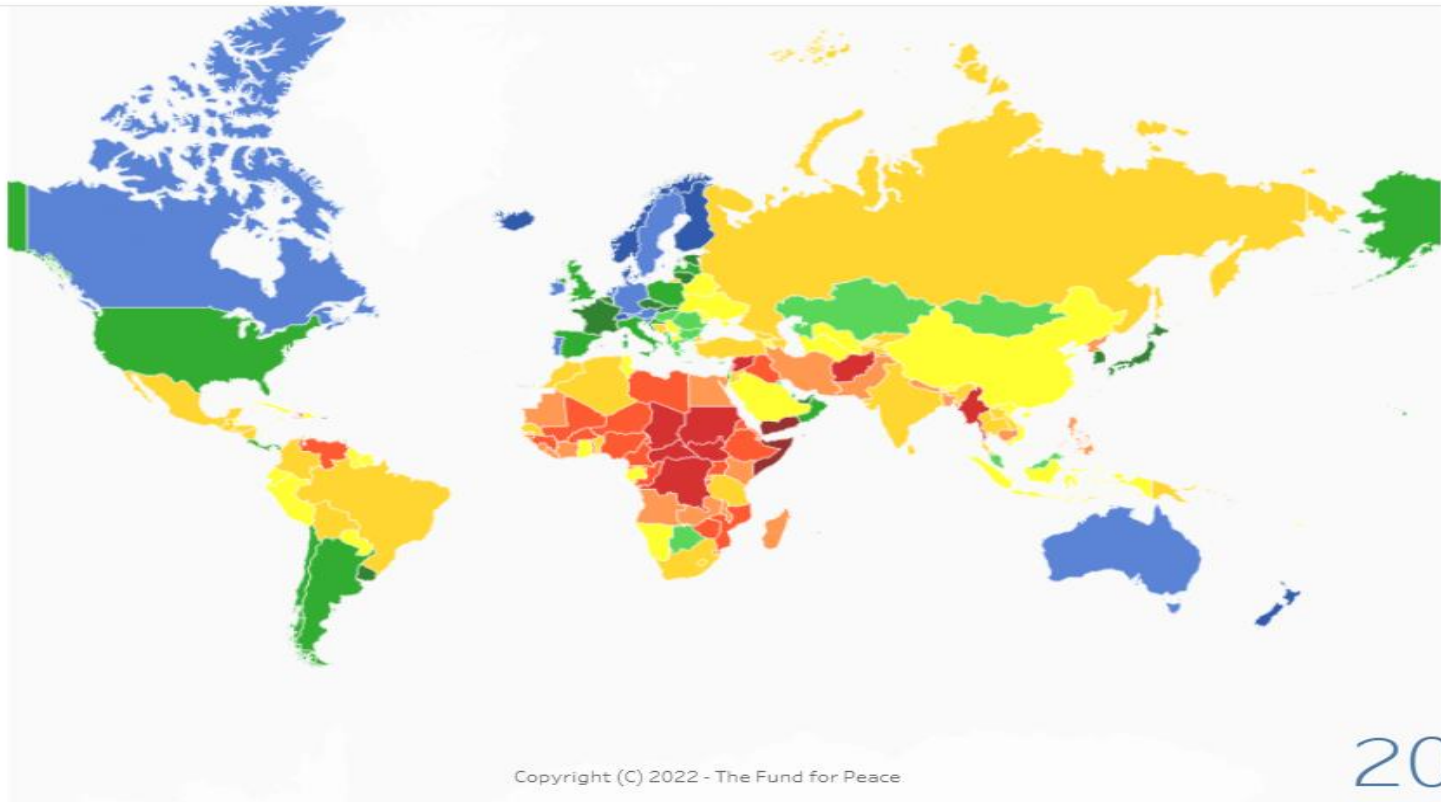


P1: State Legitimacy
P2: Public Services
P3: Human Rights and Rule of Law

SOCIAL AND CROSS-CUTTING INDICATORS



S1: Demographic Pressures
S2: Refugees and IDPs
X1: External Intervention



2022

Sustainable

Stable

Warning

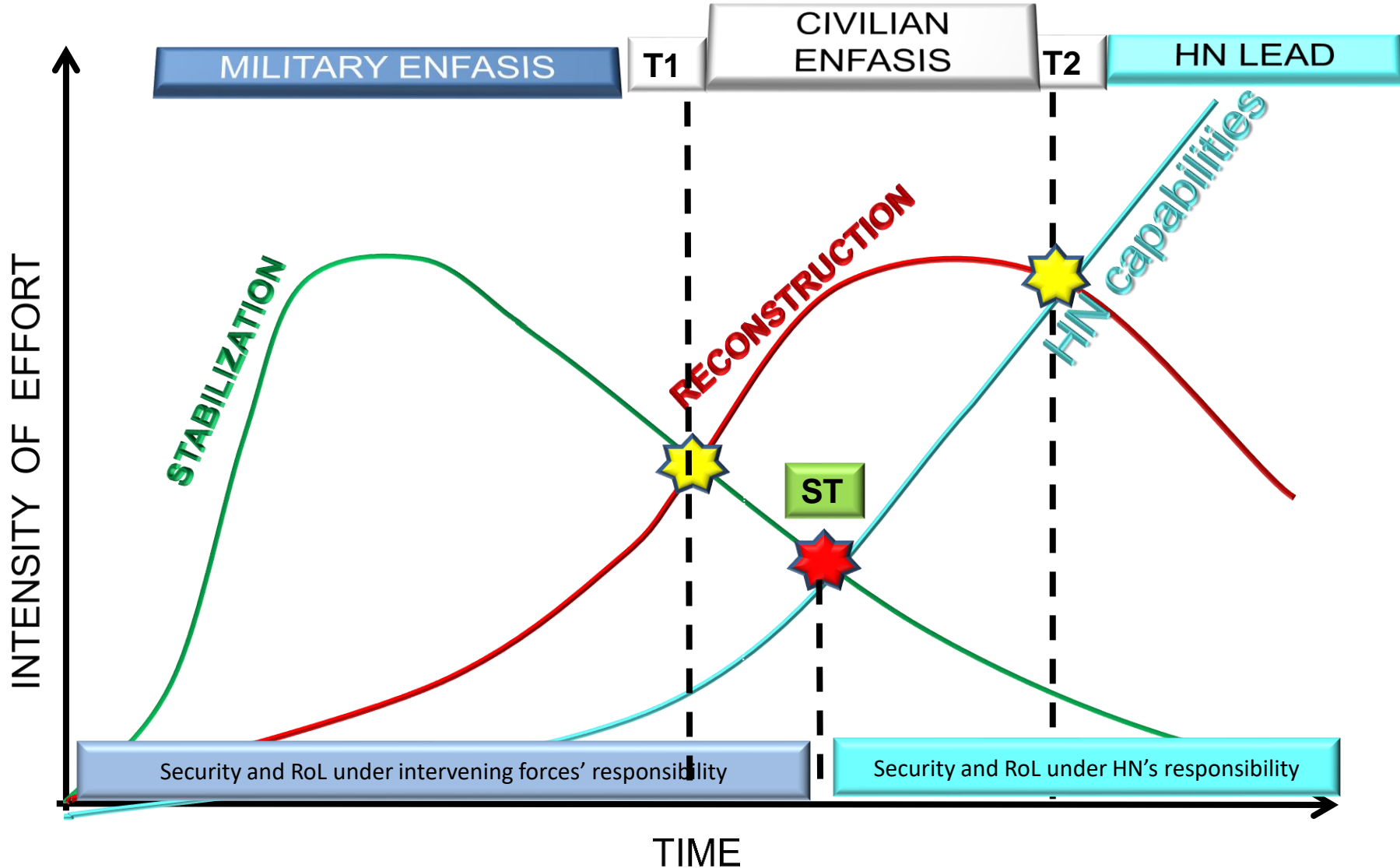
Alert

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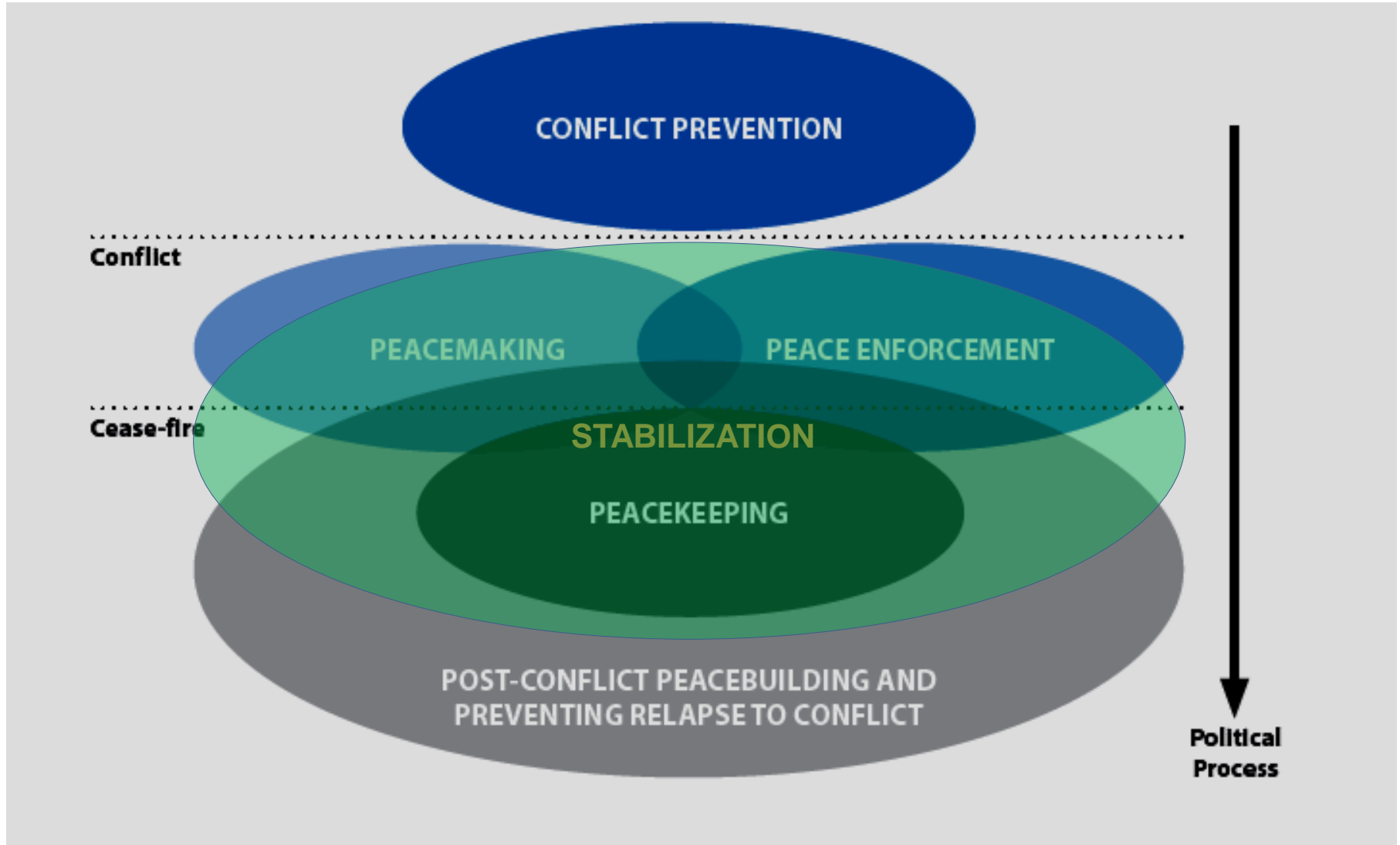


THE STABILITY PROCESS



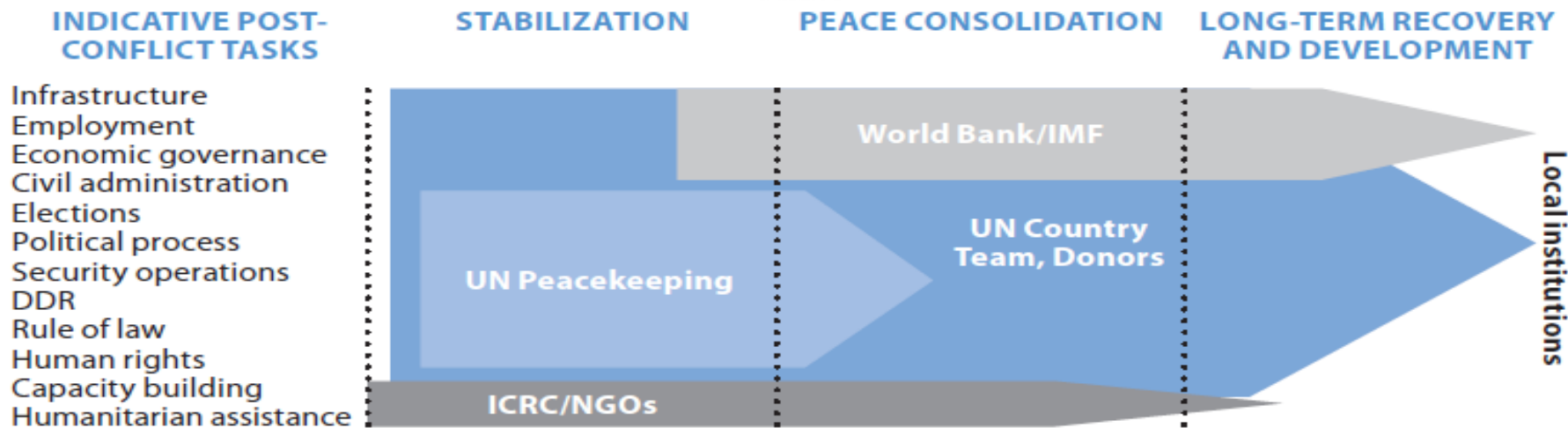
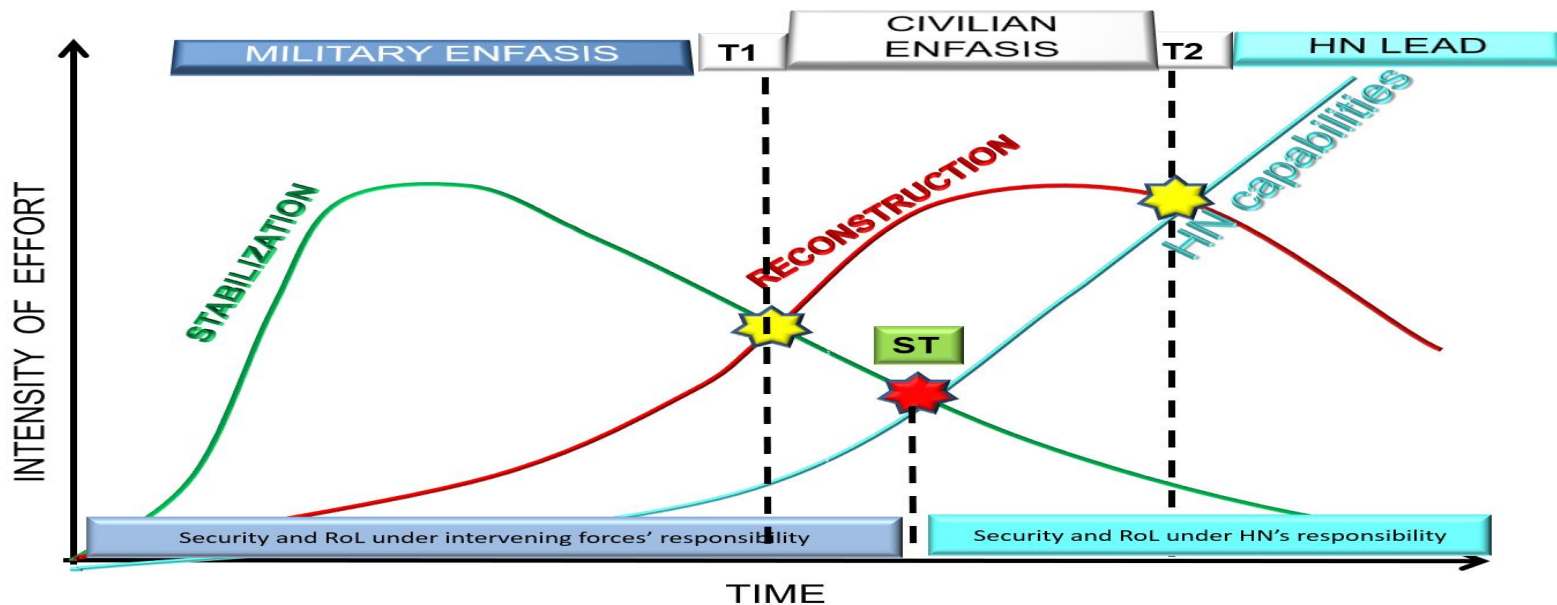


Orientation Map





Language versus concept



The Core Business of Multi-dimensional United Nations Peacekeeping Operations
(UN Capstone doctrine 2008)



EXPERIENCE-BASED PRINCIPLES



1. **Ownership:** Build on the leadership, participation, and commitment of a country and its people.
2. **Capacity Building:** Strengthen local institutions, transfer technical skills, and promote appropriate policies.
3. **Sustainability:** Design programs to ensure their impact endures.
4. **Selectivity:** Allocate resources based on need, local commitment, and foreign policy interests.
5. **Assessment:** Conduct careful research, adapt best practices, and design for local conditions.



EXPERIENCE-BASED PRINCIPLES



6. **Results:** Direct resources to achieve clearly defined, measurable, and strategically focused objectives.
7. **Partnership:** Collaborate closely with governments, communities, donors, non-profit organizations, the private sector, international organizations, and universities.
8. **Flexibility:** Adjust to changing conditions, take advantage of opportunities, and maximize efficiency.
9. **Accountability:** Design accountability and transparency into systems and build effective checks and balances to guard against corruption.